UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended March 31, 2021

or

□ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from ______ to ____

Commission file number 001-32587

Saltimmune

ALTIMMUNE, INC.

(Exact Name of Registrant as Specified in its Charter)

Delaware (State or Other Jurisdiction of Incorporation or Organization)

910 Clopper Road Suite 2015, Gaithersburg, Maryland (Address of Principal Executive Offices) 20-2726770 (I.R.S. Employer Identification No.)

> 20878 (Zip Code)

(240) 654-1450 (Registrant's Telephone Number, Including Area Code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered				
Common stock, par value \$0.0001 per share	ALT	The NASDAQ Global Market				

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes \boxtimes No \square

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes \boxtimes No \square

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer		Accelerated filer	
Non-accelerated filer	\boxtimes	Smaller reporting company	\times
		Emerging growth company	

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes 🗌 No 🗵

As of May 14, 2021 there were 38,396,843 shares of the registrant's common stock, par value \$0.0001 per share, outstanding.

ALTIMMUNE, INC. TABLE OF CONTENTS

		Page
PART I. I	FINANCIAL INFORMATION	
<u>Item 1.</u>	Financial Statements	1
	Consolidated Balance Sheets as of March 31, 2021 (unaudited) and December 31, 2020	1
	Consolidated Statements of Operations and Comprehensive Loss for the three months ended March 31, 2021 and 2019 (<u>unaudited</u>)	2
	Consolidated Statements of Changes in Stockholders' Equity for the three months ended March 31, 2021 and 2020 (unaudited)	3
	Consolidated Statements of Cash Flows for the three months ended March 31, 2021 and 2020 (unaudited)	4
	Notes to Consolidated Financial Statements (unaudited)	5
<u>Item 2.</u>	Management's Discussion and Analysis of Financial Condition and Results of Operations	14
<u>Item 3.</u>	Quantitative and Qualitative Disclosures about Market Risk	18
<u>Item 4.</u>	Controls and Procedures	18
<u>PART II.</u>	OTHER INFORMATION	
<u>Item 1.</u>	Legal Proceedings	19
Item 1A.	Risk Factors	19
<u>Item 2.</u>	Unregistered Sales of Equity Securities and Use of Proceeds	19
<u>Item 3.</u>	Defaults Upon Senior Securities	19
<u>Item 4.</u>	Mine Safety Disclosures	19
<u>Item 5.</u>	Other Information	19
<u>Item 6.</u>	Exhibits	20
	Signatures	21

Item 1. Financial Statements

ALTIMMUNE, INC. CONSOLIDATED BALANCE SHEETS

	1	March 31, 2021 (unaudited)	D	ecember 31, 2020
ASSETS				
Current assets:				
Cash and cash equivalents	\$	149,932,387	\$	115,917,807
Restricted cash		34,174		34,174
Total cash, cash equivalents and restricted cash		149,966,561		115,951,981
Short-term investments		76,574,768		100,005,558
Accounts receivable		4,801,428		4,610,202
Tax refund receivable		7,898,067		7,762,793
Prepaid expenses and other current assets		5,950,999		1,926,675
Total current assets		245,191,823		230,257,209
Property and equipment, net		5,198,052		1,056,920
Right of use asset		866,336		903,825
Intangible assets, net		12,879,247		12,823,846
Other assets		115,300		73,413
Total assets	\$	264,250,758	\$	245,115,213
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Accounts payable	\$	418,243	\$	612,293
Accrued expenses and other current liabilities		9,405,649		11,408,154
Total current liabilities		9,823,892		12,020,447
Contingent consideration		6,270,000		5,390,000
Other long-term liabilities		1,719,438		1,828,443
Total liabilities		17,813,330	-	19,238,890
Commitments and contingencies (Note 16)				
Stockholders' equity:				
Common stock, \$0.0001 par value; 200,000,000 shares authorized; 38,257,180 and 37,142,946 shares issued and outstanding at March 31, 2021 and December 31,				
2020, respectively		3,810		3,697
Additional paid-in capital		462,417,706		417,337,742
Accumulated deficit		(210,944,707)		(186,420,599)
Accumulated other comprehensive loss, net		(5,039,381)		(5,044,517)
Total stockholders' equity		246,437,428		225,876,323
Total liabilities and stockholders' equity	\$	264,250,758	\$	245,115,213

The accompanying notes are an integral part of the unaudited consolidated financial statements.

ALTIMMUNE, INC. CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE LOSS (unaudited)

	For the Three Months Ended March 31,				
	 2021		2020		
Revenues	\$ 837,516	\$	2,212,694		
Operating expenses:					
Research and development	11,877,900		7,187,531		
General and administrative	 3,821,420	_	2,331,917		
Total operating expenses	15,699,320		9,519,448		
Loss from operations	(14,861,804)		(7,306,754)		
Other income (expense):					
Interest expense	(11,671)		(1,885)		
Interest income	42,499		151,569		
Other (expense) income, net	 (33,132)	_	25,542		
Total other (expense) income, net	(2,304)		175,226		
Net loss before income tax benefit	 (14,864,108)		(7,131,528)		
Income tax benefit	—		3,245,879		
Net loss	 (14,864,108)		(3,885,649)		
Other comprehensive income (loss) – unrealized gain (loss) on investments	5,136		(32,435)		
Comprehensive loss	\$ (14,858,972)	\$	(3,918,084)		
Net loss per share, basic and diluted	\$ (0.38)	\$	(0.26)		
Weighted-average common shares outstanding, basic and diluted	 38,914,990		15,110,585		

The accompanying notes are an integral part of the unaudited consolidated financial statements.

ALTIMMUNE, INC. CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (unaudited)

	Additional <u>Common Stock</u> Paid-In Accumulated Shares Amount Capital Deficit		Accumulated Deficit	Accumulated Other Comprehensive Loss	Total Stockholders' Equity		
Balance at December 31, 2020	37,142,946	\$	3,697	\$417,337,742	\$(186,420,599)	\$ (5,044,517)	\$225,876,323
Stock-based compensation	_		_	1,218,351	—	_	1,218,351
Vesting of restricted stock awards including withholding, net	(6,349)		1	(92,507)	_	_	(92,506)
Issuance of common stock from Employee Stock Purchase Plan	8,733		1	106,000	_	_	106,001
Retirement of common stock in exchange for common stock warrant	(1,000,000)		(100)	(7,539,900)	(9,660,000)	_	(17,200,000)
Issuance of common stock warrant in exchange for retirement of common stock	_		_	17,200,000	_	_	17,200,000
Issuance of common stock in at the market offering, net	2,110,800		211	34,178,020	_	_	34,178,231
Issuance of common stock upon cashless exercise of warrants	1,050		_	10,000			10,000
Unrealized income on short-term investments	_		_	_	_	5,136	5,136
Net loss	_			_	(14,864,108)	_	(14,864,108)
Balance at March 31, 2021	38,257,180	\$	3,810	\$462,417,706	\$(210,944,707)	\$ (5,039,381)	\$246,437,428

	Commo	n Sto	ock	Additional Paid-In	Accumulated	Accumulated Other Comprehensive	Total Stockholders'
	Shares		Amount	Capital	Deficit	Loss	Equity
Balance at December 31, 2019	15,312,167	\$	1,508	\$187,914,916	\$(137,376,122)	\$ (5,020,156)	\$ 45,520,146
Stock-based compensation			_	214,921	_	—	214,921
Vesting of restricted stock awards including withholding, net	(5,974)		1	(17,080)	—	—	(17,079)
Issuance of common stock from Employee Stock Purchase Plan	38,809		3	56,736	—	_	56,739
Issuance of common stock upon exercise of warrants	14,500		2	39,972	—	_	39,974
Unrealized loss on short-term investments			—		—	(32,435)	(32,435)
Net loss			—	—	(3,885,649)	—	(3,885,649)
Balance at March 31, 2020	15,359,502	\$	1,514	\$188,209,465	\$(141,261,771)	\$ (5,052,591)	\$ 41,896,617

The accompanying notes are an integral part of the unaudited consolidated financial statements.

ALTIMMUNE, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

	 Three Months Ended March 31,		
	 2021		2020
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net loss	\$ (14,864,108)	\$	(3,885,649)
Adjustments to reconcile net loss to net cash used in operating activities:			
Change in fair value of contingent consideration liability	880,000		1,750,000
Stock-based compensation expense	1,218,351		214,921
Depreciation and amortization	74,298		73,356
Unrealized losses on foreign currency exchange	33,376		24,939
Changes in operating assets and liabilities:			
Accounts receivable	(191,226)		(973,557)
Prepaid expenses and other current assets	(4,200,624)		(214,893)
Accounts payable	(194,050)		911,397
Accrued expenses and other liabilities	(2,189,903)		1,112,718
Tax refund receivable	(135,274)		(3,360,633)
Net cash used in operating activities	(19,569,160)		(4,347,401)
CASH FLOWS FROM INVESTING ACTIVITIES:		-	
Proceeds from sales and maturities of short-term investments	30,912,000		13,700,000
Purchases of short-term investments	(7,476,074)		(7,099,263)
Purchases of property and equipment, net	(4,208,790)		(18,131)
Cash paid for internally developed patents	(62,041)		(19,390)
Net cash provided by investing activities	 19,165,095		6,563,216
CASH FLOWS FROM FINANCING ACTIVITIES:			
Payments of deferred offering costs	134,413		
Proceeds from exercises of warrants			39,974
Proceeds from issuance of common stock in at the market offering, net	34,178,231		_
Proceeds from issuance of common stock from Employee Stock Purchase Plan	106,001		56,739
Net cash provided by financing activities	 34,418,645		96,713
Net increase in cash and cash equivalents and restricted cash	34,014,580		2,312,528
Cash, cash equivalents and restricted cash at beginning of period	115,951,981		8,996,860
Cash, cash equivalents and restricted cash at end of period	\$ 149,966,561	\$	11,309,388
SUPPLEMENTAL NON-CASH FINANCING ACTIVITIES:			
Fair value of common stock retired in exchange for issuance of common stock warrant	\$ 17,200,000	\$	_

The accompanying notes are an integral part of the unaudited consolidated financial statements.

ALTIMMUNE, INC. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)

1. Nature of Business and Basis of Presentation

Nature of Business

Altimmune, Inc., headquartered in Gaithersburg, Maryland, United States, together with its subsidiaries (collectively, the "Company" or "Altimmune") is a clinical stage biopharmaceutical company incorporated under the laws of the State of Delaware.

The Company is focused on developing intranasal vaccines, immune modulating therapies, and treatments for liver disease. The Company's diverse pipeline includes proprietary intranasal vaccines for COVID-19 (AdCOVID), anthrax (NasoShield) and influenza (NasoVAX); an intranasal immune modulating therapeutic for COVID-19 (T-COVID); and next generation peptide therapeutics for NASH (ALT-801) and chronic hepatitis B (HepTcell). Since its inception, the Company has devoted substantially all of its efforts to business planning, research and development, recruiting management and technical staff, and raising capital, and has financed its operations through the issuance of common and preferred stock, long-term debt, and proceeds from research grants and government contracts. The Company has not generated any revenues from the sale of any products to date, and there is no assurance of any future revenues from product sales.

Basis of Presentation

The accompanying unaudited consolidated financial statements are prepared pursuant to the rules and regulations of the U.S. Securities and Exchange Commission ("SEC") regarding interim financial reporting. Accordingly, they do not include all of the information and disclosures required by accounting principles generally accepted in the United States ("U.S. GAAP") for complete consolidated financial statements and should be read in conjunction with the audited consolidated financial statements for the year ended December 31, 2020 included in the Annual Report on Form 10-K which was filed with the SEC on February 25, 2021. In the opinion of management, the Company has prepared the accompanying unaudited consolidated financial statements, and these consolidated financial statements include all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the results of the interim periods presented. The operating results for the interim periods presented are not necessarily indicative of the results expected for the full year 2021 or any future years or periods.

The accompanying unaudited consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation.

The accompanying unaudited consolidated financial statements have been prepared on the basis of continuity of operations, realization of assets, and the satisfaction of liabilities in the ordinary course of business. The financial statements do not include any adjustments relating to the recoverability and classification of recorded assets and liabilities that might be necessary should we be unable to continue as a going concern.

2. Summary of Significant Accounting Policies

During the three months ended March 31, 2021, there have been no significant changes to the Company's summary of significant accounting policies contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2020 as filed with the SEC, except for the recently adopted accounting standard for income taxes.

Use of Estimates

The preparation of these financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. The extent to which the COVID-19 pandemic may directly or indirectly impact the Company's business, financial condition, and results of operations is highly uncertain and subject to change. The Company considered the potential impact of the COVID-19 pandemic on the Company's estimates and assumptions and determined that there was not a material impact to the Company's unaudited consolidated financial statements as of and for the three months ended March 31, 2021. However, actual results could differ from those estimates and there may be changes to the Company's estimates in future periods.

Recently Issued Accounting Pronouncements - Adopted

In December 2019, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2019-12, *Income Taxes* (Topic 740), *Simplifying the Accounting for Income Taxes* ("ASU No. 2019-12"). ASU 2019-12 amends the approaches and methodologies in accounting for income taxes during interim periods and makes changes to certain income tax classifications. The new standard allows exceptions to the use of the incremental approach for intra-period tax allocation, when there is a loss from continuing operations and income or a gain from other items, and to the general methodology for calculating income taxes in an interim period, when a year-to-date loss exceeds the anticipated loss for the year. The standard also requires franchise or similar taxes partially based on income to be reported as income tax and the effects of enacted changes in tax laws or rates to be included in the annual effective tax rate computation from the date of enactment. Lastly, in any future acquisition, the Company would be required to evaluate when the step-up in the tax basis of

goodwill is part of the business combination and when it should be considered a separate transaction. The Company adopted the standard as of January 1, 2021 and has evaluated the effects of this standard and determined that the adoption did not have a material impact on the Company's consolidated financial statements.

3. Fair Value Measurements

The Company's assets and liabilities measured at fair value on a recurring basis at March 31, 2021 consisted of the following:

	Fair Value Measurement at March 31, 2021								
		Total		Level 1		Level 2		Level 3	
Assets:									
Cash equivalents - money market funds	\$	13,962,902	\$	13,962,902	\$		\$	_	
Short-term investments		76,574,768				76,574,768			
Total		90,537,670		13,962,902		76,574,768			
Liabilities:									
Contingent consideration liability (see Note 8)		6,270,000						6,270,000	
Total	\$	6,270,000	\$	_	\$		\$	6,270,000	

The Company's assets and liabilities measured at fair value on a recurring basis at December 31, 2020 consisted of the following:

		Fair Value Measurement at December 31, 2020							
	Total	Total Level 1		Level 3					
Assets:									
Cash equivalents - money market funds	\$ 90,389,473	\$ 90,389,473	\$	\$					
Short-term investments	100,005,558	_	100,005,558	_					
Total	190,395,031	90,389,473	100,005,558						
Liabilities:									
Contingent consideration liability (see Note 8)	5,390,000	—	—	5,390,000					
Warrant liability	10,000	—		10,000					
Total	\$ 5,400,000	\$ —	\$ —	\$ 5,400,000					

The warrant liability is included in Other long-term liabilities in the consolidated balance sheet at December 31, 2020. The warrant liability was valued using the Monte Carlo simulation valuation model with Level 3 inputs.

Short-term investments have been initially valued at the transaction price and subsequently valued, at the end of each reporting period, utilizing third party pricing services or other market observable data (Level 2). The pricing services utilize industry standard valuation models, including both income and market-based approaches and observable market inputs to determine value.

Short-term investments had quoted prices at March 31, 2021 as shown below:

		March 31, 2021						
	Unrealized G Amortized Cost (Loss)]	Market Value		
United States treasury securities	\$	16,029,965	\$	2,995	\$	16,032,960		
Commercial paper and corporate debt securities		33,412,043		(1,935)		33,410,108		
Asset backed securities		2,111,239		(278)		2,110,961		
Certificate of deposit		25,020,739		—		25,020,739		
Total	\$	76,573,986	\$	782	\$	76,574,768		

Short-term investments had quoted prices at December 31, 2020 as shown below:

	_	December 31, 2020						
		Unrealized Gain Amortized Cost (Loss) I				Market Value		
United States treasury securities	\$	20,052,757	\$	1,843	\$	20,054,600		
Commercial paper and corporate debt securities		47,521,344		(5,440)		47,515,904		
Asset backed securities		7,414,619		(757)		7,413,862		
Certificate of deposit		25,021,192		_		25,021,192		
Total	\$	5 100,009,912	\$	(4,354)	\$	100,005,558		

The fair value of contingent payments classified as a liability is based on the regulatory milestones described in Note 8 and estimated using the Monte Carlo simulation valuation model with Level 3 inputs.

The assumptions used to estimate the fair value of contingent payments that are classified as a liability at March 31, 2021 include the following significant unobservable inputs:

Unobservable input	Value or Range	Weighted Average
Expected volatility	117.4%	117.4%
Risk-free interest rate	0.09%	0.09%
Cost of capital	30%	30%
Discount for lack of marketability	16%-19%	18%
Probability of payment	63%	63%
Projected year of payment	2022	2022

If applicable, the Company will recognize transfers into and out of levels within the fair value hierarchy at the end of the reporting period in which the actual event or change in circumstance occurs. There were no transfers into and out of any of the levels of the fair value hierarchy as of March 31, 2021 and December 31, 2020.

Separate disclosure is required for assets and liabilities measured at fair value on a recurring basis from those measured at fair value on a non-recurring basis. Assets recorded at fair value on a non-recurring basis, such as property and equipment and intangible assets are recognized at fair value when they are impaired. As of March 31, 2021 and December 31, 2020, the Company had no significant assets or liabilities that were measured at fair value on a non-recurring basis.

4. Property and Equipment, Net

	Ma	rch 31, 2021	1	December 31, 2020
Furniture, fixtures and equipment	\$	185,878	\$	125,538
Laboratory equipment		1,041,752		959,585
Computers and telecommunications		250,516		220,316
Software		64,409		64,409
Leasehold improvements		1,415,608		1,285,883
Construction-in-progress		4,000,000		—
Property and equipment, at cost		6,958,163		2,655,731
Less: accumulated depreciation and amortization		(1,760,111)		(1,598,811)
Property and equipment, net	\$	5,198,052	\$	1,056,920

As of March 31, 2021, construction-in-progress primarily includes costs related to the procurement of long-lead equipment and build out of the suite associated with the Company's manufacturing collaboration with Lonza Houston, Inc. ("Lonza") described in Note 16. Depreciation expense related to property and equipment was approximately \$67,658 and \$59,505, for the three months ended March 31, 2021 and 2020, respectively.

5. Intangible Assets

The Company's intangible assets consisted of the following:

	March 31, 2021						
	Estimated Useful Lives		Gross Carrying Value		ccumulated mortization		Net Book Value
Internally developed patents	6-20 years	\$	946,828	\$	(486,548)	\$	460,280
Acquired licenses	16-20 years		285,000		(285,000)		—
Total intangible assets subject to amortization			1,231,828		(771,548)		460,280
IPR&D assets	Indefinite		12,418,967		—		12,418,967
Total		\$	13,650,795	\$	(771,548)	\$	12,879,247

December 51, 2020						
Estimated		Gross Carrying				Net Book
Useful Lives		value	A	mortization		Value
6-10 years	\$	884,787	\$	(479,908)	\$	404,879
16-20 years		285,000		(285,000)		
		1,169,787		(764,908)		404,879
Indefinite		12,418,967		_		12,418,967
	\$	13,588,754	\$	(764,908)	\$	12,823,846
	Useful Lives 6-10 years 16-20 years	Useful Lives 6-10 years \$	Estimated Useful LivesGross Carrying Value6-10 years\$ 884,78716-20 years285,0001,169,7871,169,787Indefinite12,418,967	Estimated Useful LivesGross Carrying ValueA6-10 years\$ 884,787\$16-20 years285,0001,169,787Indefinite12,418,967	Estimated Useful LivesGross Carrying ValueAccumulated Amortization6-10 years\$884,787\$(479,908)16-20 years285,000(285,000)1,169,787(764,908)Indefinite12,418,967—	Estimated Useful LivesGross Carrying ValueAccumulated Amortization6-10 years\$ 884,787\$ (479,908)\$16-20 years285,000(285,000)1,169,787Indefinite12,418,967—

mbor 21 2020

Amortization expense of intangible assets was \$6,640 and \$13,851 for the three months ended March 31, 2021 and 2020, respectively. As of March 31, 2021, the weighted average amortization period remaining for intangible assets was 12.3 years. Amortization expense was classified as research and development expenses in the accompanying unaudited consolidated statements of operations and comprehensive loss.

6. Operating Leases

The Company rents office and laboratory space in the United States. The Company also leases office equipment under a non-cancellable equipment lease through December 2022. Rent expense during the three months ended March 31, 2021 and 2020 under all of the Company's operating leases was \$130,138 and \$87,599, respectively. Rent expense includes short-term leases and variable lease costs that are not included in the lease obligation.

Short-term leases are leases having a term of twelve months or less. The Company recognizes short-term leases on a straight-line basis and does not record a related lease asset or liability for such leases.

The office space leases provide for increases in future minimum annual rental payments as defined in the lease agreements. The office space lease also includes an option to renew the lease as of the end of the term. The Company has determined that the lease renewal option is not reasonably certain of being exercised.

The cash paid for operating lease liabilities for the three months ended March 31, 2021 and 2020 was \$117,354 and \$95,714, respectively.

Supplemental other information related to the operating leases balance sheet information was as follows:

	Ma	March 31, 2021		ember 31, 2020
Operating lease obligations (see Note 7 and 9)	\$	1,739,559	\$	1,824,840
Operating lease right-of-use assets	\$	866,336	\$	903,825
Weighted-average remaining lease term (years)		4.1		4.3
Weighted-average discount rate		7.3%		7.3%

7. Accrued Expenses

Accrued expenses and other current liabilities consist of the following:

	Μ	arch 31, 2021	D	ecember 31, 2020
Accrued professional services	\$	612,212	\$	1,350,194
Accrued payroll and employee benefits		1,182,658		2,351,599
Accrued interest		13,744		13,016
Accrued research and development		7,211,778		7,316,876
Lease obligation, current portion (see Note 6)		365,504		356,716
Deferred revenue		19,753		19,753
Total accrued expenses	\$	9,405,649	\$	11,408,154

8. Contingent Consideration

The Company entered into an Agreement and Plan of Merger and Reorganization, dated July 8, 2019, by and among the Company, Springfield Merger Sub, Inc., Springfield Merger Sub, LLC, Spitfire Pharma, Inc. and David Collier, as the Stockholder Representative (the "Spitfire Merger Agreement") to acquire all of the equity interests of Spitfire Pharma, Inc. ("Spitfire"). Spitfire was a privately held, preclinical pharmaceutical company developing a novel dual GLP-1/glucagon receptor agonist for the treatment of non-alcoholic steatohepatitis.

The transaction closed on July 12, 2019. The Company issued 1,887,250 unregistered shares of its common stock (the "shares") as upfront consideration to certain former securityholders of Spitfire (collectively, the "Spitfire Equityholders"), representing an amount equal to \$5.0 million less working capital and transaction expense adjustment amounts as defined in the agreement.

The acquisition of Spitfire was accounted for as an asset acquisition instead of a business combination because substantially all of the fair value of the gross assets acquired was concentrated in a single identifiable asset or group of similar identifiable assets, and therefore, the asset was not considered a business. The Company expensed the acquired intellectual property as of the acquisition date as in-process research and development with no alternative future uses.

The Spitfire Merger Agreement also includes future contingent payments up to \$88.0 million in cash and shares of the Company's common stock as follows (each, a "Milestone Event"):

- a one-time payment of \$5.0 million (the "IND Milestone Consideration Amount") within sixty days of the submission of an Investigational New
 Drug Application ("IND") to the United States Food and Drug Administration (the "FDA") or other applicable governmental authority in a
 foreign jurisdiction, which IND has not been rejected or placed on clinical hold by the FDA or such applicable foreign governmental authority
 within time specified in the Merger Agreement;
- a one-time payment of \$3.0 million (the "Phase 2 Milestone Consideration Amount" and together with the IND Milestone Consideration Amount, the "Regulatory Milestones") within sixty days of the initiation of a Phase 2 clinical trial of a product candidate anywhere in the world; and
- payments of up to \$80.0 million upon the achievement of specified worldwide net sales (the "Sales Milestones") of all products developed using the technology acquired in the License Agreement within ten years following the approval of a new drug application filed with the FDA.

The Regulatory Milestones will be payable in shares of the Company's Common Stock, with the number of shares of the Company's Common Stock to be issued in connection with each milestone amount, if any, are dependent on the share price at the time of achievement. The number of any shares issued in consideration for the IND Milestone Consideration Amount will be determined based on lower of (A) the average of the closing prices of our Common Stock as reported on the Nasdaq Global Market for the twenty (20) consecutive trading days prior to the IND Reference Date or (B) \$2.95. The value of any shares issued in consideration for the Phase 2 Milestone Consideration Amount shall be determined based the lower of (A) on the average of the closing prices of our Common Stock as reported on the Nasdaq Global Market for the twenty (20) consecutive trading days immediately preceding the date of the occurrence of the Phase 2 Milestone Event or (B) \$3.54.

The future contingent payments related to the Regulatory Milestones are stock-based payments accounted for under FASB Accounting Standards Codification Topic 480, *Distinguishing Liabilities From Equity* ("ASC 480"). Such stock-based payments are subject to a lock-up whereby 50% of the shares are released at 3 months and 50% are released at 6 months. The future contingent payments related to the Sales Milestones are predominately cash-based payments accounted for under FASB Accounting Standards Codification Topic 450, *Contingencies*. Accordingly, the Company will recognize the Sales Milestones when the contingency is resolved and the amount is paid or payable.

The Company estimates the future contingent consideration for the Regulatory Milestones based upon a Monte Carlo simulation valuation model that is risk adjusted based on the probability of achieving the milestones and a discount for lack of marketability. The Company remeasures the fair value of the contingent consideration at each reporting period. During the fourth quarter of 2020, the Company achieved the IND Milestone and paid the obligation in shares according to the calculation above. Below is a summary of the contingent consideration activity:

	Three Months	Three Months Ended March 31,			
	2021		2020		
Beginning balance	\$ 5,390,000	\$	2,750,000		
Change in fair value	880,000		1,750,000		
Ending balance	\$ 6,270,000	\$	4,500,000		

As of March 31, 2021, the increase in fair value was primarily attributable to an increase in the closing share price of the Company's common stock and in the probability of milestone achievement. As of March 31, 2020, the increase in fair value was primarily due to an increase in the probability of milestone achievement. Any changes in fair value have been recorded within research and development expense during the respective periods presented.

9. Other Long-Term Liabilities

The Company's other long-term liabilities are summarized as follows:

	March 31, 2021]	December 31, 2020
Lease obligation, long-term portion (see Note 6)	\$ 1,374,055	\$	1,468,124
Conditional economic incentive grants	250,000		250,000
Other	95,383		110,319
Total other long-term liabilities	\$ 1,719,438	\$	1,828,443

10. Common Stock

Public Offering

On July 16, 2020, the Company offered and sold (i) 3,369,564 shares of common stock, at a price to the public of \$23.00 per share, and (ii) prefunded warrants of the Company to purchase 1,630,436 shares of common stock at an exercise price equal to \$0.0001 per share (the "Pre-Funded Warrants"), at a price to the public of \$22.9999 per share of common stock underlying the Pre-Funded Warrants (equal to the public offering price per share of Common Stock, minus the exercise price of each Pre-Funded Warrant). The Pre-Funded Warrants are exercisable at any time, provided that each Pre-Funded Warrant holder will be prohibited from exercising such Pre-Funded Warrants into shares of the Company's common stock if, as a result of such exercise, the holder, together with its affiliates, would own more than 4.99% of the total number of shares of the Company's common stock then issued and outstanding, which percentage may change at the holders' election to any other number less than or equal to 19.99% upon 61 days' notice to the Company. The gross proceeds of this offering were approximately \$132.2 million, which includes the exercise in full of the underwriters' option to purchase an additional 750,000 shares of common stock, before deducting underwriting discounts and offering expenses during the third quarter of 2020. The net proceeds of this offering were approximately \$124.0 million, after deducting underwriting discounts and commissions and offering expenses payable by the Company.

The Company has assessed the Pre-Funded Warrants for appropriate equity or liability classification and determined that the Pre-Funded Warrants are freestanding instruments that do not meet the definition of a liability pursuant to ASC 480 and do not meet the definition of a derivative pursuant to FASB Accounting Standards Codification Topic 815, *Derivatives and Hedging* ("ASC 815"). The Pre-Funded Warrants are indexed to the Company's common stock and meet all other conditions for equity classification under ASC 480 and ASC 815. Accordingly, the Pre-Funded Warrants are classified as equity and are accounted for as a component of additional paid-in capital at the time of issuance. As of March 31, 2021, no Pre-Funded Warrants were exercised.

At-the-Market Offerings

On February 25, 2021, the Company entered into an Equity Distribution Agreement (the "2021 Agreement") with Piper Sandler & Co., Evercore Group L.L.C., and B. Riley Securities, Inc., serving as sales agents (the "Sales Agents") with respect to an at-the-market offering program under which the Company may offer and sell, from time to time at its sole discretion, shares of its common stock, par value \$0.0001 per share (the "Common Stock"), having an aggregate offering price of up to \$125.0 million (the "Shares") through the Sale Agents (the "2021 Offering"). Any Shares offered and sold in the 2021 Offering will be issued pursuant to the Company's Registration Statement on Form S-3 filed with the Securities and Exchange Commission (the "SEC") on December 31, 2020, which was declared effective on January 11, 2021, the prospectus supplement relating to the 2021 Offering filed with the SEC on February 25, 2021 and any applicable additional prospectus supplements related to the 2021 Offering that form a part of the Registration Statement.

As of March 31, 2021, the Company has sold 2,110,800 shares of Common Stock under the 2021 Agreement resulting in approximately \$34.2 million in net proceeds, with \$89.7 million remaining available to be sold under the 2021 Agreement. As of March 31, 2021, the Company recorded approximately \$0.1 million of offering costs which offset the proceeds received from the shares sold through March 31, 2021 and recognized approximately \$0.1 million of deferred offering costs which will offset future proceeds received under the 2021 Agreement.

On March 27, 2020, the Company entered into an Equity Distribution Agreement (the "2020 Agreement") with JMP Securities LLC, serving as placement agent (the "Placement Agent") with respect to an at-the-market offering program under which the Company may offer and sell, from time to time at its sole discretion, shares of its common stock, par value \$0.0001 per share (the "Common Stock"), having an aggregate offering price of up to \$50.0 million (the "Shares") through the Placement Agent (the "2020 Offering"). Any Shares offered and sold in the 2020 Offering were issued pursuant to the Company's Registration Statement on Form S-3 filed with the SEC on April 4, 2019, which was declared effective on April 12, 2019, the prospectus supplement relating to the 2020 Offering filed with the SEC on March 27, 2020 and any applicable additional prospectus supplements related to the 2020 Offering that form a part of the Registration Statement. The aggregate market value of Shares eligible for sale in the 2020 Offering and under the 2020 Agreement were subject to the limitations of General Instruction I.B.6 of Form S-3, to the extent required under such instruction. The Company offered Shares having an aggregate offering price of \$18.9 million pursuant to the prospectus supplement filed with the SEC on March 27, 2020. On June 1, 2020, the Company filed an amendment to the 2020 Agreement which amended the prospectus supplement dated March 27, 2020 to increase the aggregate offering price to \$50.0 million. No Shares were sold under the 2020 Agreement during the three months ended March 31, 2021.

Exchange Agreement

On February 25, 2021, the Company entered into an exchange agreement (the "Exchange Agreement") with an Investor and its affiliates (the "Exchanging Stockholders"), pursuant to which the Company exchanged an aggregate of 1,000,000 shares of the Company's common stock, par value \$0.0001 per share, owned by the Exchanging Stockholders for pre-funded warrants (the "Exchange Warrants") to purchase an aggregate of 1,000,000 shares of common stock (subject to adjustment in the event of any stock dividends and splits, reverse stock split, recapitalization, reorganization or similar transaction, as described in the Exchange Warrants), with an exercise price of \$0.0001 per share. The Exchange Warrants do not expire and are exercisable at any time except that the Exchange Warrants cannot be exercised by the Exchanging Stockholders if, after giving effect thereto, the Exchanging Stockholders would beneficially own more than 9.99% of the Company's common stock, subject to certain exceptions. In accordance with FASB Accounting Standards Codification Topic 505, *Equity*, the

Company recorded the retirement of the common stock exchanged as a reduction of common shares outstanding and a corresponding debit to additional paid-in-capital and accumulated deficit at the fair value of the Exchange Warrants on the issuance date. The Exchange Warrants are classified as equity in accordance with ASC 480 and the fair value of the Exchange Warrants was recorded as a credit to additional paid-in-capital is not subject to remeasurement. The Company determined that the fair value of the Exchange Warrants is substantially similar to the fair value of the retired shares on the issuance date due to the negligible exercise price for the Exchange Warrants. As of March 31, 2021, none of the Exchange Warrants have been exercised.

11. Warrants

A summary of warrant activity during the three months ended March 31, 2021 is as follows:

Warrants outstanding, December 31, 2020	1,777,611
Exchanges (see Note 10)	1,000,000
Exercises	(1,420)
Warrants outstanding, March 31, 2021	2,776,191

As of March 31, 2021, all of the common stock warrants that were previously classified as a liability were exercised in full.

12. Stock-Based Compensation

Stock Options

The Company's stock option awards generally vest over four years and typically have a contractual life of ten years. At March 31, 2021, there was \$10.1 million of unrecognized compensation cost related to stock options, which is expected to be recognized over a weighted-average period of 2.9 years. During the three months ended March 31, 2021, the Company granted 669,000 stock options with a weighted average exercise price of \$16.73 and per share weighted average grant date fair value of \$13.76.

Information related to stock options outstanding at March 31, 2021 is as follows:

	Number of Stock Options	Weighted- average Exercise Price	Weighted- average Remaining Contractual Term (Years)	Aggregate Intrinsic Value
Outstanding	2,293,367	\$ 8.11	6.0	\$ 16,651,695
Exercisable	773,781	\$ 5.35	5.8	\$ 7,855,753
Unvested	1,519,586	\$ 9.51	6.0	\$ 8,795,942

Restricted Stock

At March 31, 2021, the Company had unvested restricted stock of 134,545 shares with total unrecognized compensation expense of \$0.5 million, which the Company expects to recognize over a weighted average period of approximately 1.7 years. During the three months ended March 31, 2021, the Company released 20,181 shares of common stock from restriction as a result of the vesting of restricted stock.

In February 2021, the Company granted 181,279 shares of restricted stock units which vest over four years. At March 31, 2021, the Company had unvested restricted stock units of 196,279 shares with total unrecognized compensation expense of \$2.8 million, which the Company expects to recognize over a weighted average period of approximately 3.8 years.

2019 Employee Stock Purchase Plan

Under the Employee Stock Purchase Plan, employees purchased 8,733 shares for \$0.1 million during the three months ended March 31, 2021. During the three months ended March 31, 2021, the Company recognized compensation expense of \$0.1 million.

Stock-based Compensation Expense

Stock-based compensation expense is classified in the unaudited consolidated statements of operations and comprehensive loss for the three months ended March 31, 2021 and 2020 as follows:

	 For the Three Mare	Ended
	2021	2020
Research and development	\$ 321,338	\$ 29,000
General and administrative	897,013	185,921
Total	\$ 1,218,351	\$ 214,921

13. U.S. Government Contracts and Grants

In June 2020, the Company was awarded \$4.7 million from the U.S. Army Medical Research & Development Command ("USAMRDC") to fund our Phase 1/2 clinical trial of T-COVID. The competitive award was granted by USAMRDC in collaboration with the Medical Technology Enterprise Consortium ("MTEC"), a 501(c)(3) biomedical technology consortium working in partnership with the Department of Defense ("DoD"). Under the contract, MTEC will pay the Company a firm fixed fee based upon the achievement of certain milestones for conduct and completion of a Phase 1/2 study and research and development work on the replication-deficient adenovirus 5 ("RD-Ad5") vector vaccine platform. For the three months ended March 31, 2021, the Company has recognized approximately \$0.5 million of grant revenue under the contract.

In July 2016, the Company signed a five-year contract with BARDA. The contract, as amended, has a total value of up to \$133.7 million and is used to fund clinical development of NasoShield. Under the contract, BARDA pays the Company a fixed fee and reimburses certain costs for the research and development of an Ad5-vectored, protective antigen-based intranasal anthrax vaccine through cGMP manufacture and conduct of a Phase 1 clinical trial dose ranging assessment of safety and immunogenicity. The contract consists of an initial base performance period providing approximately \$27.8 million in funding for the period July 2016 through June 2021. BARDA has seven options to extend the contract to fund certain continued development and manufacturing activities for the anthrax vaccine, including Phase 2 clinical studies. Each option, if exercised by BARDA, would provide additional funding ranging from approximately \$1.1 million to \$34.4 million for a three-year period beginning in 2021. For the three months ended March 31, 2021 and 2020, the Company has recognized approximately \$0.2 million and \$1.6 million, respectively, of grant revenue under the current BARDA contract.

14. Income Taxes

Due to a full valuation allowance, the Company did not record an income tax benefit for the three months ended March 31, 2021.

With respect to the prior year, on March 27, 2020, President Donald Trump signed into law the Coronavirus Aid, Relief, and Economic Security Act (the "CARES Act"). The CARES Act provided both stimulus measures and a number of tax provisions, including: temporary changes regarding the utilization and carry back of net operating losses, temporary changes to the prior and future limitations on interest deductions, technical corrections from prior tax legislation for tax depreciation of qualified improvement property, and certain refundable employee retention credits. As of March 31, 2020, the Company recognized a tax benefit of \$3.2 million related to the carry back of losses back to obtain a refund of its 2016 tax liability.

15. Net Loss Per Share

Because the Company has reported a net loss attributable to common stockholders for all periods presented, basic and diluted net loss per share attributable to common stockholders are the same for all periods presented.

Basic net loss per share attributable to common stockholders is computed by dividing the net loss attributable to common stockholders by the weighted average numbers of shares of common stock outstanding for the period. Basic shares outstanding includes the weighted average effect of the Company's outstanding pre-funded warrants, the exercise of which requires little or no consideration for the delivery of shares of common stock.

Diluted net loss per share is calculated by adjusting weighted average shares outstanding for the dilutive effect of common stock equivalents outstanding for the period. As such, all unvested restricted stock, common stock warrants, and stock options have been excluded from the computation of diluted weighted average shares outstanding because such securities would have an anti-dilutive impact for all periods presented.



Potential common shares issuable upon conversion, vesting or exercise of unvested restricted stock, common stock warrants, and stock options that are excluded from the computation of diluted weighted-average shares outstanding, as they are anti-dilutive, are as follows:

	For the Three Mont March 31,	hs Ended
	2021	2020
Common stock warrants	145,755	10,370,206
Common stock options	2,307,264	1,423,612
Restricted stock	330,824	215,413

16. Commitments and Contingencies

Spitfire Acquisition

As disclosed in Note 8, the Company is obligated to make payments of up to \$80.0 million upon the achievement of specified worldwide net sales of all products developed using the technology acquired from Spitfire Pharma Inc. within ten years following the approval of a new drug application filed with the FDA.

PER.C6 License Agreement Expansion

On April 2, 2020, the Company entered into Amendment No. 3 to the Second Restated License Agreement (the "Amendment"), by and between the Company and Janssen Vaccines & Prevention B.V. (formerly known as Crucell Holland B.V.) (as amended by Amendment No. 1 to Second Restated License Agreement and Amendment No. 2 to Second Restated License Agreement, together with the Amendment, the "License Agreement"). Pursuant to the Amendment, the field of licenses granted to the Company for the use of the PER.C6 cell line under the License Agreement is expanded to cover COVID-19 caused by SARS-CoV-2 (severe acute respiratory syndrome coronavirus 2), in addition to the existing licenses related to Bacillus anthracis and influenza virus. All capitalized terms not defined herein shall have the meanings assigned to them in the Amendment or the License Agreement, as applicable.

Pursuant to the Amendment, the Company agreed to pay certain additional development-based milestone payments through approval of licensed products by the FDA for the treatment or prevention of COVID-19, up to an aggregate amount of \$1.2 million. The Company also agreed to pay royalty payments as a percentage of net sales of products to a royalty stacking reduction and minimum annual royalty payments, until the expiration of the term of the License Agreement, as amended. As of March 31, 2021, no payments were made under the License Agreement.

Lonza Manufacturing Agreement

In March 2021, the Company expanded its manufacturing collaboration with Lonza in connection with the Manufacturing Agreement entered into in November 2020 for the manufacture of AdCOVID. Under the expanded agreement, the Company has committed approximately \$23.0 million to Lonza to procure long-lead equipment and construct a dedicated manufacturing suite for clinical and commercial production of AdCOVID. This work is expected to be completed during the fourth quarter of 2021. As of March 31, 2021, the Company capitalized approximately \$4.0 million to construction-in-progress related to the equipment purchase and build out of the suite under the expanded agreement.

Summit Biosciences Development and Manufacturing Agreement

In March 2021, the Company entered into a development and manufacturing agreement with Summit Biosciences, Inc. ("Summit") to manufacture a metered nasal spray presentation of AdCOVID. Under the agreement, the Company has committed approximately \$6.7 million to Summit for the clinical manufacturing of AdCOVID multidose nasal spray. This work is expected to be completed by the end of 2021. As of March 31, 2021, the Company recorded approximately \$1.4 million to prepaid expenses under the agreement.

Litigation

In December 2019, a complaint was filed by Dr. De-Chu Christopher Tang ("Plaintiff") against the Company, which the Company removed to the United States District Court for the Eastern District of Texas. The Plaintiff amended the complaint in February 2020 to include Vipin K. Garg and David J. Drutz as defendants, in addition to the Company (Dr. Garg, Dr. Drutz, and the Company are collectively referred to as "Defendants"). On November 6, 2020, Defendants filed a motion for summary judgment on the basis of lack of personal jurisdiction, insufficient service of process, and failure to state a claim. The court ruled on that motion on March 25, 2021, which dismissed the case on the basis of lack of personal jurisdiction. As the outcome of this legal proceeding is certain at this time, the Company has not accrued any liability associated with this action.

The Company is a party in various other contractual disputes, litigation, and potential claims arising in the ordinary course of business none of which are currently reasonably possible or probable of material loss.



Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of our financial condition and results of operations should be read together with our consolidated financial statements and related notes appearing elsewhere in this quarterly report on Form 10-Q and our consolidated financial statements and related notes for the year ended December 31, 2020 included in our annual report on Form 10-K, which was filed with the Securities and Exchange Commission on February 25, 2021.

This quarterly report on Form 10-Q contains forward-looking statements that involve substantial risks and uncertainties. The words "expect," "anticipate," "intend," "plan," "believe," "estimate," "may," "will," "should," "could," "target," "strategy," "intend," "project," "guidance," "likely," "usually," "potential," or the negative of these words or variations of such words, similar expressions, or comparable terminology are intended to identify such forward-looking statements, although not all forward-looking statements contain these identifying words. There are a number of important risks and uncertainties that could cause our actual results to differ materially from those indicated by forward-looking statements. We may not actually achieve the plans, intentions or expectations disclosed in our forward-looking statements, and you should not place undue reliance on our forward-looking statements. Actual results or events could differ materially from the plans, intentions and expectations disclosed in the forward-looking statements we make. We have included important factors in the cautionary statements included in this quarterly report on Form 10-Q, particularly in the section entitled "Risk Factors" in Part II, Item 1A, that could cause actual results or events to differ materially from the cause of any future acquisitions, mergers, dispositions, joint ventures or investments that we may make.

We have based the forward-looking statements included in this quarterly report on Form 10-Q on information available to us on the date of this quarterly report, and we assume no obligation to update any such forward-looking statements, other than as required by law. Although we undertake no obligation to revise or update any forward-looking statements, whether as a result of new information, future events or otherwise, you are advised to consult any additional disclosures that we may make directly to you or through reports that we, in the future, may file with the SEC, including annual reports on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K.

Overview

Altimmune, Inc. is a clinical stage biopharmaceutical company focused on developing intranasal vaccines, immune modulating therapies and treatments for liver disease. Our diverse pipeline includes proprietary intranasal vaccines for COVID-19 (AdCOVID), anthrax (NasoShield) and influenza (NasoVAX); an intranasal immune modulating therapeutic for COVID-19 (T-COVID); and next generation peptide therapeutics for non-alcoholic steatohepatitis ("NASH") (ALT-801) and chronic hepatitis B (HepTcell).

Impact of COVID-19

We are closely monitoring how the spread of the coronavirus disease ("COVID-19") is affecting our employees, business, preclinical studies and clinical trials. In response to the COVID-19 pandemic, we have closed our executive offices with certain employees continuing their work outside of our offices and travel for all employees has been restricted. Essential laboratory staff continue to work onsite with enhanced safety measures. We are continuing our regular interactions with the FDA and other regulatory agencies and based on current information, we do not anticipate COVID-19 to materially affect our regulatory timelines for NasoShield, T-COVID, AdCOVID, ALT-801 and HepTcell.

Although operations have not been materially affected by the COVID-19 pandemic as of and for the three months ended March 31, 2021, at this time, however, there is significant uncertainty relating to the trajectory of the pandemic and the impact of related responses, and disruptions caused by the COVID-19 pandemic may result in difficulties or delays in initiating, enrolling, conducting or completing our planned and ongoing trials and the incurrence of unforeseen costs as a result of disruptions in clinical supply or preclinical study or clinical trial delays. The impact of COVID-19 on our future results will largely depend on future developments, which are highly uncertain and cannot be predicted with confidence, such as the ultimate geographic spread of the disease, the duration of the pandemic, travel restrictions and social distancing in the United States and other countries, business closures or business disruptions, the ultimate impact on financial markets and the global economy, and the effectiveness of actions taken in the United States and other countries to contain and treat the disease. In addition, a recurrence of COVID-19 cases could cause other widespread or more severe impacts depending on where infection rates are highest. We continue to monitor developments as we deal with the disruptions and uncertainties relating to the COVID-19 pandemic. See "Risk Factors— Our business, results of operations and financial condition may be adversely affected by the widespread outbreak of an illness or any other communicable disease, or any other public health crisis, including the ongoing coronavirus disease (COVID-19) pandemic." in Part II, Item 1A of this Quarterly Report on Form 10-Q.

U.S. Government Contracts and Grants

In June 2020, we were awarded \$4.7 million from the U.S. Army Medical Research & Development Command ("USAMRDC") to fund our Phase 1/2 clinical trial of T-COVID. The competitive award was granted by USAMRDC in collaboration with the Medical Technology Enterprise Consortium ("MTEC"), a 501(c)(3) biomedical technology consortium working in partnership with the Department of Defense ("DoD"). Under the contract, MTEC pays us a firm fixed fee based upon the achievement of certain milestones for conduct and

completion of a Phase 1/2 study and research and development work on the replication-deficient adenovirus 5 ("RD-Ad5") vector vaccine platform. For the three months ended March 31, 2021, we have recognized approximately \$0.5 million of grant revenue under the contract.

In July 2016, we signed a five-year contract with Biomedical Advanced Research and Development Authority ("BARDA"). The contract, as amended, has a total value of up to \$133.7 million and is used to fund clinical development of NasoShield. Under the contract, BARDA pays us a fixed fee and reimburses certain costs for the research and development of an Ad5-vectored, protective antigen-based intranasal anthrax vaccine through cGMP manufacture and conduct of a Phase 1 clinical trial dose ranging assessment of safety and immunogenicity. The contract consists of an initial base performance period providing approximately \$27.8 million in funding for the period July 2016 through December 2020. BARDA has seven options to extend the contract to fund certain continued development and manufacturing activities for the anthrax vaccine, including Phase 2 clinical trials. Each option, if exercised by BARDA, would provide additional funding ranging from approximately \$1.1 million to \$34.4 million for a three-year period beginning January 2021. For the three months ended March 31, 2021 and 2020, we have recognized approximately \$0.2 million and \$1.6 million, respectively, of grant revenue under the current BARDA contract.

Critical Accounting Policies and Significant Judgment and Estimates

Management's Discussion and Analysis of Financial Condition and Results of Operations is based upon our unaudited consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the U.S. and the rules and regulations of the SEC for interim financial reporting. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues, expenses, and the disclosure of contingent liabilities in our consolidated financial statements. We base our estimates and judgments on historical experience, knowledge of current conditions, and expectations of what could occur in the future given available information.

There have been no changes in our critical accounting policies and significant judgment and estimates as disclosed in our annual report on Form 10-K for the year ended December 31, 2020 except for recently adopted accounting standards (See Note 2 to the consolidated financial statements appearing in Item 1 of this report). For more information regarding our critical accounting policies, we encourage you to read the discussion contained in Item 7 under the heading "Critical Accounting Policies and Significant Judgments and Estimates" and Note 2 "Summary of Significant Accounting Policies" included in the notes to the consolidated financial statements contained in our annual report on Form 10-K for the year ended December 31, 2020.

Results of Operations

Comparison of the three months ended March 31, 2021 and 2020:

	 For the Three Months Ended March 31,					
	 2021		2020	Increase (E	ecrease)	
Revenue	\$ 837,516	\$	2,212,694	\$ (1,375,178)	(62)%	
Operating expenses:						
Research and development	11,877,900		7,187,531	4,690,369	65	
General and administrative	3,821,420		2,331,917	1,489,503	64	
Total operating expenses	 15,699,320		9,519,448	6,179,872	65	
Loss from operations	 (14,861,804)		(7,306,754)	(7,555,050)	(103)	
Other income (expense):						
Interest expense	(11,671)		(1,885)	(9,786)	(519)	
Interest income	42,499		151,569	(109,070)	(72)	
Other (expense) income, net	(33,132)		25,542	(58,674)	230	
Total other (expense) income, net	 (2,304)		175,226	(177,530)	(101)	
Net loss before income tax benefit	 (14,864,108)		(7,131,528)	(7,732,580)	(108)	
Income tax benefit			3,245,879	(3,245,879)	(100)	
Net loss	\$ (14,864,108)	\$	(3,885,649)	\$ (10,978,459)	(283)%	

Revenue

Revenue consists primarily of research grants in the United States from MTEC for our T-COVID product candidate and BARDA for our NasoShield vaccine product candidate. These grants consist of firm fixed fee contracts based on milestones and cost reimbursement contracts, with a fixed fee based on either costs incurred or milestones met.

Revenue decreased by \$1.4 million, or 62%, for the three months ended March 31, 2021, as compared to the same period in 2020. The decrease was primarily the result of:

- a decrease of \$2.0 million in BARDA revenue due to timing of clinical trials and development activities on the NasoShield program; and
- an increase of \$0.5 million in MTEC revenue attributable to a clinical trial and development work on the T-COVID program.

Research and development expenses

Research and development operating expense increased by \$4.7 million, or 65%, for the three months ended March 31, 2021, as compared to the same period in 2020. The increase was primarily the result of:

- an increase of \$5.4 million due to development activities for the COVID-19 programs, which include AdCOVID and T-COVID; and
- a decrease of \$1.5 million due primarily to a decrease in the fair value of contingent consideration liability with respect to the acquisition of ALT-801 and development activities for ALT-801.

General and administrative expenses

General and administrative expense increased by \$1.5 million, or 64%, for the three months ended March 31, 2021, as compared to the same period in 2020 due primarily to an increase in stock compensation expense and other labor related costs.

Total other (expense) income, net

Total other (expense) income, net decreased by \$0.2 million during the three months ended March 31, 2021, as compared to the same period in 2020. The decrease is primarily due to changes in interest income.

Income tax benefit

Income tax benefit decreased by \$3.2 million during the three months ended March 31, 2021, as compared to the same period in 2020. In both 2020 and 2021, we had a valuation allowance against all of our deferred tax assets, but in 2020 a benefit was recognized related to a net operating loss carryback refund claim pursuant to the Coronavirus Aid, Relief, and Economic Security Act.

Liquidity and Capital Resources

Overview

Our primary sources of cash during the three months ended March 31, 2021 were from sales of equity, maturities of short-term investments and cash receipts of revenue from our BARDA and MTEC contracts. Our cash, cash equivalents, restricted cash and short-term investments were \$226.5 million at March 31, 2021. We believe, based on the operating cash requirements and capital expenditures expected for 2021 and 2022, our cash on hand and short-term investments at March 31, 2021, together with expected revenue from our government sponsored contracts and tax refunds, are sufficient to fund operations for at least a twelve-month period from the issuance date of our March 31, 2021 consolidated financial statements.

We have not generated any revenues from the sale of any products to date, and there is no assurance of any future revenues from product sales. Our sources of revenue have consisted of grant revenues under our arrangements with BARDA for the development of NasoShield, MTEC for a clinical trial and development work on T-COVID, and to a lesser degree from other licensing arrangements. We have incurred significant losses since we commenced operations. As of March 31, 2021, we had accumulated losses of \$210.9 million since our inception. In addition, we have not generated positive cash flows from operations. We have had to rely on a variety of financing sources, including the issuance of debt and equity securities. As capital resources are consumed to fund our research and development activities, we may not have sufficient capital to fund our plan of operations. In order to address our capital needs, including our planned clinical trials, we must continue to actively pursue additional equity or debt financing, government funding, and monetization of our existing programs through partnership arrangements or sales to third parties.

In June 2020, we were awarded \$4.7 million from the U.S. Army Medical Research & Development Command ("USAMRDC") to fund our Phase 1/2 clinical trial of T-COVID. The competitive award was granted by USAMRDC in collaboration with the Medical Technology Enterprise Consortium ("MTEC"), a 501(c)(3) biomedical technology consortium working in partnership with the Department of Defense ("DoD"). Under the contract, MTEC pays us a firm fixed fee based upon the achievement of certain milestones for conduct and completion of a Phase 1/2 study and research and development work on the replication-deficient adenovirus 5 ("RD-Ad5") vector vaccine platform. Through March 31, 2021, we have collected approximately \$1.6 million in cash under the contract.

In July 2016, we signed a five-year contract with BARDA. The contract, as amended, has a total value of up to \$133.7 million and is used to fund clinical development of NasoShield. Under the contract, BARDA pays us a fixed fee and reimburses certain costs for the research and development of an Ad5-vectored, protective antigen-based intranasal anthrax vaccine through cGMP manufacture and conduct of a Phase 1 clinical trial dose ranging assessment of safety and immunogenicity. The contract consists of an initial base performance period providing approximately \$27.8 million in funding for the period July 2016 through December 2020. BARDA has seven options to extend the contract to fund certain continued development and manufacturing activities for the anthrax vaccine, including Phase 2 clinical trials. Each option, if exercised by BARDA, would provide additional funding ranging from approximately \$1.1 million to \$34.4 million for a three-year period beginning January 2021. Through March 31, 2021, we have collected approximately \$24.9 million in cash under the current BARDA contract.



Cash Flows

The following table provides information regarding our cash flows for the three months ended March 31, 2021 and 2020:

		Three Months Ended March 31,		
		2021		2020
Net cash provided by (used in):				
Operating activities	\$	(19,569,160)	\$	(4,347,401)
Investing activities		19,165,095		6,563,216
Financing activities		34,418,645		96,713
Net increase in cash and cash equivalents and restricted cash		34,014,580	\$	2,312,528

Operating Activities

Net cash used in operating activities was \$19.6 million for the three months ended March 31, 2021 compared to \$4.3 million during the three months ended March 31, 2020. Our sources of cash provided by operations during the three months ended March 31, 2021 were primarily cash receipts of revenue generated by our BARDA and MTEC contracts. The primary uses of cash from our operating activities include payments for labor and labor-related costs, professional fees, research and development costs associated with our clinical trials, and other general corporate expenditures. The increase in cash used in operations of \$15.2 million year over year is due to an increase in net loss as adjusted for non-cash items of \$10.8 million and changes in working capital accounts of \$4.4 million.

Investing Activities

Net cash provided by investing activities was \$19.2 million for the three months ended March 31, 2021 compared to \$6.6 million during the three months ended March 31, 2020. The net cash provided by investing activities during the three months ended March 31, 2021 was primarily due to net proceeds from short-term investment activity, partially offset by purchases of property and equipment. The net cash provided by investing activities during the three months ended March 31, 2020 was primarily due to net proceeds from short-term investment activity.

Financing Activities

Net cash provided by financing activities during the three months ended March 31, 2021 was \$34.4 million compared to \$0.1 million for the three months ended March 31, 2020. The net cash provided by financing activities during the three months ended March 31, 2021 was primarily the result of the receipt of \$34.2 million in proceeds from the issuance of common stock from our at-the-market offering program and \$0.1 million in proceeds from the issuance of common stock from our at-the-market offering activities during the three months ended March 31, 2020 was primarily the result of the issuance of common stock from our Employee Stock Purchase Plan. The net cash provided by financing activities during the three months ended March 31, 2020 was primarily the result of proceeds from the issuance of common stock from our Employee Stock Purchase Plan and exercise of warrants.

Financing

Public Offering

On July 16, 2020, we offered and sold (i) 3,369,564 shares of our common stock, at a price to the public of \$23.00 per share, and (ii) pre-funded warrants to purchase 1,630,436 shares of our common stock at an exercise price equal to \$0.0001 per share (the "Pre-Funded Warrants"), at a price to the public of \$22.9999 per share of common stock underlying the Pre-Funded Warrants (equal to the public offering price per share of Common Stock, minus the exercise price of each Pre-Funded Warrant). The Pre-Funded Warrants are exercisable at any time, provided that each Pre-Funded Warrant holder will be prohibited from exercising such Pre-Funded Warrants into shares of our common stock if, as a result of such exercise, the holder, together with its affiliates, would own more than 4.99% of the total number of shares of our common stock then issued and outstanding, which percentage may change at the holders' election to any other number less than or equal to 19.99% upon 61 days' notice to us. The gross proceeds of this offering were approximately \$132.2 million, which includes the exercise in full of the underwriters' option to purchase an additional 750,000 shares of common stock, before deducting underwriting discounts and offering expenses during the third quarter of 2020. The net proceeds of this offering were approximately \$124.0 million, after deducting underwriting discounts and commissions and offering expenses payable by the Company.

At-the-Market Offerings

On February 25, 2021, we entered into an Equity Distribution Agreement (the "2021 Agreement") with Piper Sandler & Co., Evercore Group L.L.C., and B. Riley Securities, Inc., serving as sales agents (the "Sales Agents") with respect to an at-the-market offering program under which we may offer and sell, from time to time at its sole discretion, shares of our common stock, par value \$0.0001 per share (the "Common Stock"), having an aggregate offering price of up to \$125.0 million (the "Shares") through the Sale Agents (the "2021 Offering"). As of March 31, 2021, we sold 2,110,800 shares of Common Stock under the 2021 Agreement resulting in approximately \$34.2 million in net proceeds, with \$89.7 million remaining available to be sold under the 2021 Agreement.

On March 27, 2020, we entered into an Equity Distribution Agreement (the "2020 Agreement") with JMP Securities LLC, serving as placement agent (the "Placement Agent") with respect to an at-the-market offering program under which we may offer and sell, from time to time at our sole discretion, shares of our common stock, par value \$0.0001 per share (the "Common Stock"), having an aggregate offering price of up to \$50.0 million (the "Shares") through the Placement Agent (the "2020 Offering"). We offered Shares having an aggregate offering price of

\$18.9 million pursuant to the prospectus supplement filed with the SEC on March 27, 2020. On June 1, 2020, we filed an amendment to the 2020 Agreement which amended the prospectus supplement dated March 27, 2020 to increase the aggregate offering price to \$50.0 million. As of March 30, 2021, the 2020 Agreement was fully utilized.

Current Resources

We have financed our operations to date principally through our equity offerings and proceeds from issuances of our preferred stock, common stock, and warrants. At March 31, 2021, we had \$150.0 million of cash, cash equivalents and restricted cash and \$76.6 million of short-term investments. Accordingly, management believes that the Company has sufficient capital to fund its plan of operations for at least a twelve-month period from the issuance date of our March 31, 2021 financial statements. However, in order to address our capital needs in the long-term, including our planned clinical trials, we must continue to actively pursue additional equity or debt financing, government funding, and monetization of our existing programs through partnership arrangements or sales to third parties.

Off-Balance Sheet Arrangements

As of March 31, 2021, we did not have any relationships with unconsolidated entities or financial partnerships, such as entities often referred to as "special purpose" entities, which would have been established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

As a "smaller reporting company" as defined by Item 10 of Regulation S-K, we are not required to provide the information required by this Item.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our principal executive officer and principal financial officer, evaluated the effectiveness of our disclosure controls and procedures pursuant to Rule 13a-15 under the Securities Exchange Act of 1934, as amended ("the "Exchange Act") as of the end of the period covered by this Quarterly Report on Form 10-Q.

Based on this evaluation, our principal executive officer and principal financial officer concluded that, as of March 31, 2021, our disclosure controls and procedures were effective to provide reasonable assurance that information we are required to disclose in reports that we file or submit under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to our management, including our principal executive officer and principal financial officer, as appropriate, to allow timely decisions regarding required disclosure.

Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting (as defined in Rule 13a-15(f) and Rule 15d-15(f) under the Exchange Act) during the quarter ended March 31, 2021 identified in connection with the evaluation thereof by our management, including the Chief Executive Officer and Chief Financial Officer, that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

In December 2019, a complaint was filed by Dr. De-Chu Christopher Tang ("Plaintiff") against us in the United States District Court for the Eastern District of Texas. The Plaintiff amended the complaint in February 2020 to include Vipin K. Garg and David J. Drutz as defendants, in addition to the Company (Dr. Garg, Dr. Drutz, and the Company are collectively referred to as "Defendants"). See Note 16 to the consolidated financial statements appearing in Item 1 of this report for further details.

Item 1A. Risk Factors

There have been no material changes from the risk factors disclosed in our Annual Report on Form 10-K filed with the SEC on February 25, 2021.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

On February 25, 2021, we entered into an exchange agreement (the "Exchange Agreement") with entities affiliated with Venrock Healthcare Capital Partners III, L.P. (the "Exchanging Stockholders"), pursuant to which we exchanged an aggregate of 1,000,000 shares of our common stock, par value \$0.0001 per share, (the "Common Stock") owned by the Exchanging Stockholders for pre-funded warrants (the "Exchange Warrants") to purchase an aggregate of 1,000,000 shares of Common Stock (subject to adjustment in the event of stock splits, recapitalizations and other similar events affecting common stock), with an exercise price of \$0.0001 per share. The Exchange Warrants are exercisable at any time, except that the Exchange Warrants will not be exercised by the Exchanging Stockholders if, upon giving effect or immediately prior thereto, the Exchanging Stockholders would beneficially own more than 9.99% of the total number of issued and outstanding Common Stock, which percentage may change at the holders' election to any other number less than or equal to 19.99% upon 61 days' notice to us. The holders of the Exchange Warrants will not have the right to vote on any matter except to the extent required by Delaware law. The Exchange Warrants were issued in reliance of Section 3(a)(9) of the Securities Act of 1933, as amended.

Item 3. Default upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.



Exhibit Index

Exhibit No.	Description
4.1	Form of Pre-funded Warrant (incorporated by reference to Exhibit 4.1 to the Registrant's Form 8-K, filed on February 25, 2021)
10.1	Amendment No. 6 to the Second Restated License Agreement, effective as of January 22, 2021, between Janssen Vaccines & Prevention B.V. (formerly Crucell Holland B.V.) and Altimmune, Inc.
10.2 §	Statement of Work, dated March 9, 2021, by and between Altimmune, Inc. and Lonza Houston Inc.
31.1 †	Certification of Principal Executive Officer Pursuant to SEC Rule 13a-14(a)/15d-14(a)
31.2 †	Certification of Principal Financial Officer Pursuant to SEC Rule 13a-14(a)/15d-14(a)
32.1 †	Certification Pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code
32.2 †	Certification Pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code
101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document

- 101.PRE XBRL Taxonomy Extension Presentation Linkbase Document
- † This certification will not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liability of that section. Such certification will not be deemed to be incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Exchange Act, except to the extent specifically incorporated by reference into such filing.
- § Certain portions of this exhibit have been omitted pursuant to a request for confidential treatment.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused the report to be signed on its behalf by the undersigned, thereunto duly authorized.

ALTIMMUNE, INC.Dated: May 17, 2021By:/s/ Vipin K. GargName:Vipin K. GargTitle:President and Chief Executive Officer (Principal Executive Officer)Dated: May 17, 2021By:/s/ Will BrownName:Will BrownTitle:Chief Financial Officer (Principal Financial and Accounting Officer)

AMENDMENT NO. 6 TO SECOND RESTATED LICENSE AGREEMENT

This Amendment No. 6 ("Amendment No. 6") to the Second Restated License Agreement is made and entered into on the date of the last signature below by andbetween:

Janssen Vaccines & Prevention B.V., a company under Dutch law with limited liability, with registered address at Archimedesweg 4, 2333 CN Leiden, The Netherlands ("Janssen Vaccines"); and

Altimmune, Inc., a Delaware corporation, having offices located at 910 Clopper Road, Suite 201S, Gaithersburg Maryland (MD) 20878, Unites States ("Altimmune").

Each party hereinafter individually referred to as "Party" and collectively as "Parties".

WHEREAS Altimmune (Vaxin) and Janssen Vaccines (Crucell) entered into a Second Restated License Agreement effective as of October 4, 2005 (as amended, the "**Agreement**");

WHEREAS Altimmune and Janssen Vaccines entered into the Amendment No. 1 toSecond Restated License Agreement effective as of September 25, 2015;

WHEREAS Altimmune and Janssen Vaccines entered into the Amendment No. 2 toSecond Restated License Agreement effective as of September 20, 2016;

WHEREAS Altimmune and Janssen Vaccines entered into the Amendment No. 3 to Second Restated License Agreement effective as of April 2, 2020;

WHEREAS Altimmune and Janssen Vaccines entered into the Amendment No. 4 to Second Restated License Agreement effective as of July 28, 2020;

WHEREAS Altimmune and Janssen Vaccines entered into the Amendment No. 5 toSecond Restated License Agreement effective as of October 22, 2020;

WHEREAS Altimmune is adding two additional STRATEGIC PARTNERS; and

WHEREAS Altimmune and Janssen Vaccines desire to further amend the Agreementon the terms and conditions set forth below in accordance with Section 14.1 of the Agreement.

NOW THEREFORE, the Parties agree as follows:

- 1. <u>Definitions and Cross References.</u> Unless otherwise specified herein, each capitalized term shall have the meaning assigned to it in the Agreement andeach reference to a Section or Article shall refer to the corresponding Section or Article in the Agreement.
- 2. <u>Exhibit 1.1 of the Agreement</u>. Exhibit 1.1 of the Agreement (attached hereto) is hereby deleted in its entirety and replaced with a new Exhibit 1.1.as set forth on Exhibit A of this Amendment No. 6, including to add the following under the header Approved STRATEGIC PARTNERS:

Page 1 of 3

MassBiologics and WuXi.

- 3. The Agreement is amended only to the extent necessary to give full effect to this Amendment No. 6. All other terms and conditions of the Agreementshall remain in full force and effect.
- 4. Each signatory to this Amendment No. 6 personally represents that, to thebest of his/her knowledge, he/she has authority to legally bind his/her respective Party to this Amendment No. 6.
- 5. This Amendment No. 6 may be executed in counterparts and when bearingthe signatures of all required parties hereto it shall constitute one and the same Amendment No. 6. The Parties agree that exchanged PDF copies of asignature or any other electronically generated signature used in execution of this Amendment No. 6 (including by means of services such as *Adobe eSign services*) shall constitute a binding original of this Amendment No. 6 for all purposes.

IN WITNESS WHEREOF, the Parties hereto have caused this Amendment No. 6 to be duly executed on the dates written below.

Janssen Vaccines & Prevention B.V.	Altimmune, Inc.
/s/ Maarten Santman	/s/ Will Brown
Name: Maarten Santman	Name: Will Brown
Function: Legal Director	Function: Chief Financial Officer
Date: 22 January 2021	Date: 21 January 2021

Page 2 of 3

<u>Exhibit A EXHIBIT</u> <u>1.1</u>

Approved REGISTERED AFFILIATES: noneApproved STRATEGIC PARTNERS:

Batavia Bioservices B.V.

Manufacturer of the VACCINE for VAXIN in the FIELD of prevention and/ortreatment of human infectious diseases caused by infectious agents in Batavia's own facilities

Fujifilm Diosynth Biotechnologies

Manufacturer of the VACCINE for ALTIMMUNE in the FIELD of prevention and/or treatment of human infectious diseases caused by infectious agentsFujifilm Diosynth Biotechnologies facility located in College Station, TX.

- Emergent BioSolutions

Manufacturer of the VACCINE for ALTIMMUNE in the FIELD of prevention and/or treatment of human infectious diseases caused by infectious agents inEmergent's own facilities located in Baltimore, MD.

- Vigene Biosciences, Inc.

Manufacturer of the VACCINE for ALTIMMUNE in the FIELD of prevention and/or treatment of human infectious diseases caused by infectious agents inVigene's own facilities located in Rockville, MD.

- Brammer Bio, LLC (aka Patheon Viral Vector Services), part of ThermoFisher Scientific

Manufacturer of the VACCINE for ALTIMMUNE in the FIELD of prevention and/or treatment of human infectious diseases caused by infectious agents inBrammer's own facilities in Alachua, FL and Cambridge and Lexington, MA

- Lonza Houston Inc.

Manufacturer of the VACCINE for ALTIMMUNE in the FIELD of prevention and/or treatment of human infectious diseases caused by infectious agents inLonza's own facilities located in Houston, Texas, USA.

- MassBiologics – the University of Massachusetts, a not-for-profit, public institution of higher education, established pursuant to Chapter 75 of the Massachusetts General Laws, as represented solely on behalf of MassBiologics of the University of Massachusetts Medical School

Manufacturer of the VACCINE for ALTIMMUNE in the FIELD of prevention and/or treatment of human infectious diseases caused by infectious agents inMassBiologics own facilities located in Mattapan and Fall River, Massachusetts, USA.

- WuXi - WuXi Biologics and through its subsidiary WuXi Vaccines Manufacturer of the VACCINE for ALTIMMUNE in the FIELD

of prevention

and/or treatment of human infectious diseases caused by infectious agents in WuXi facilities located in King of Prussia, Pennsylvania, USA.

Page 3 of 3

Confidential Treatment Requested — Certain Portions of this Exhibit, Marked as [***], Have Been Omitted Pursuant to a Pending Request for Confidential Treatment and Have Been Filed Separately with the Securities and Exchange Commission

Statement of Work

This Statement of Work SOW A-04 (this "SOW") is effective as of March 8, 2021 (the "Effective Date") and is agreed to by Altimmune Inc. ("Altimmune") and Lonza Houston Inc. ("Lonza" and also referred to as the "Facility") pursuant to the Manufacturing Services Agreement, dated November 5, 2020 by and between Altimmune and LONZA (as amended, the "Agreement"), and is incorporated therein and made a part of such Agreement. In the event of a conflict between the terms and conditions of this SOW and the Agreement, the terms and conditions of the Agreement shall control unless otherwise provided herein.

1. Project Scope

This SOW describes activities to be performed by Lonza and the Lonza-designated sub-contractors set forth below in collaboration with Altimmune to engineer, construct, and qualify a Dedicated Suite (herein "[***]") to meet Altimmune's requirements to manufacture the GMP Ad5 viral vaccine (the "Product"). [***] shall be for the sole use of Altimmune or its permitted assignees (in accordance with the assignment clause of the Agreement) unless otherwise agreed to in writing by Altimmune.

[***] will be designed for the target [***] perfusion based process as outlined in Attachment I, being optimized under SOW A-1, and scaled appropriately under SOW A-2. Any significant modifications to the design of the Project, process, or equipment list may result in a delay to the timeline and project cost.

2. Project Deliverables and Activities

- A. Pursuant to this SOW, Lonza shall perform the following Services in furtherance of the project:
 - I. ENGINEERING SERVICES
 - Lonza will provide engineering management services to construct [***], a cGMP [***] Dedicated Suite in Lonza's Pearland – 1 (PL-1) facility located at 14905 Kirby Drive, Pearland, TX 77047. [***] shall be sized to ensure adequate manufacturing of the Product as defined by the Process Flow Diagram in Attachment 1; the manufacturing shall be covered under a commercial supply Agreement. The clean room design and build out meets/will meet cGMP requirements of both FDA and EU Regulatory Authorities. Deliverables under this SOW will include:
 - a. Build out of [***] used for the execution of the Product which includes design, bidding and permitting, construction activities, and fieldwork.
 - b. Procurement, installation of all remaining Product process equipment, including backup equipment, that were not previously procured under SOW A-3.

II. VALIDATION SERVICES

- 1. Lonza will provide services to qualify [***] and the Product process equipment to be used to manufacture the GMP Ad5 viral vaccine. Suite and equipment qualification will be performed by Lonza or Lonza designated subcontractors as set forth in this SOW. Deliverables under this SOW to be delivered will include:
 - a. Validation Protocols required for suite validation, including, but not limited to: Master Validation Plan (MVP), calibration, and equipment Installation and Operational Qualifications (IOQ)
 - b. Calibration, as appropriate, of Product process equipment
 - c. IOQ of Product process equipment to be used in [***].
 - d. Commissioning and qualification of [***]:
 - i. HVAC and associated utilities system qualification(s).
 - ii. Separate Personnel and Material In Airlocks and a combined Exit Airlock. and Grade C cGMP manufacturing space.
 - iii.Environmental Monitoring Process Qualification of [***].

3. Key Assumptions

- A. All tasks executed and priced under this SOW are for the engineering, construction, and qualification of [***] to be used to execute the Product process as outlined in Attachment 1. [***] will be able to accommodate the Product process as described in the Engineering Study Report provided by Lonza in November 2020.
- B. Construction of [***], detailed design, purchase of and installation of equipment, validation of suite and qualification of equipment, and EMPQ will be performed under this SOW. The scope of this SOW is limited to the aforementioned services ("Services"). All other services, (e.g., cGMP Manufacturing) will be addressed under subsequent contracts or agreements (as applicable).

4. Protocols and Reports

LONZA will draft a Protocol describing the work to be conducted by LONZA. If required, Altimmune will review the Protocol and provide approval signature or other written communication, which authorizes LONZA to proceed with the work proposed.

As LONZA issues Protocols, Altimmune will review and provide written comments, if any on each Protocol within seven (7) calendar days from issuance, with a goal of final written approval by Altimmune within fourteen (14) calendar days after first issuance of the Protocol. A maximum of 2 review cycles within this timeframe is targeted. If Altimmune does not meet these timeframes, LONZA's scheduled commitments may be impacted and the related costs will be borne by Altimmune.

Upon completion of the work described in each Protocol and if required, LONZA will generate a Report detailing the methods, materials and results obtained. No official Report will be generated for the work conducted in the absence of an approved Protocol; however, data generated by such work may be shared by LONZA with Altimmune as it becomes available.

LONZA will target issuance of a Report within approximately thirty (30) calendar days from completion of the work described in the applicable Protocol. If Altimmune approval is required, Altimmune will target review and provide comments, if any, on each Report within fourteen (14) calendar days from issuance of the Report by LONZA, with a goal of final written approval by Altimmune within thirty (30) calendar days after first issuance of the Report by LONZA.

5. Financial Terms

As per Section 9 "Financial Terms" of the Agreement.

Payment Total under this SOWA-4: \$[***] USD

Payment Schedule

Altimmune will pay to Lonza such invoices in accordance with the payment terms listed below:

oject ponent	Activity Description	Amount (USD)	Invoicing Terms
ıitial stment	 Drafting of Capital Allocation Request (CAR) Assemble an Engineering and Construction Team Consign on-site facilities Procure the following long-lead equipment: o[***] o[***] o[***] o[***] o[***] o[***] o[***] Perform basic and detailed design Perform detailed fabrication design and procure building materials for critical path items, including but not limited to: electrical systems, clean room wall and ceiling panels, piping and ductwork Begin early construction activities as appropriate 	[***]	[***]
uite truction Jtilities	 Executing the construction of Altimmune Product process cGMP [***] suite. This includes, but is not necessary limited to, brick and mortar construction, structural and material procurement, electrical, HVAC, and piping installation and procurement. Anticipated delivery of HVAC ductwork is in [***]. Anticipated completion of suite construction is [***] Anticipated completion of EMPQ is [***] 	[***]	[***] [***] [***]
ocess/ ipment rement, llation, and fication	 Lonza will purchase and own the Altimmune Process-specific Altimmune funded equipment specified in Attachment 2 to be used during the performance of technology transfer activities and Product production on behalf of and at the sole expense of Altimmune. All Altimmune funded equipment will be owned by Lonza and assigned a Lonza equipment asset number per Lonza procedures and calibrated/qualified according to Lonza's equipment qualification program or the supplementation of a vendor qualification program. Lonza will create or revise existing cGMP documentation for the Altimmune funded equipment, including but not limited to: New Equipment Checklists; Equipment Part Numbers and Specifications; Equipment Identification numbers; Operation; Maintenance, and Cleaning SOPs; and reports required by Lonza Quality Assurance and Lonza Validation. The Altimmune funded equipment will be labeled and entered into Lonza's equipment will be qualified and/or validated and/or calibrated for use in the execution of Altimmune's Product process tech transfer activities and cGMP manufacturing. Anticipated completion of suite construction is [***]. Anticipated completion of EMPQ is [***]. 	[***]	[***] [***] [***]

	•Suite Environmental Monitoring		
Environment	Performance Qualification		
Ionitoring	(Documentation, Suite Cleaning, and	[***]	[***]
erformance	Environmental Monitoring)	[]	
lalification	 Anticipated completion of the EMPQ report 		
	is [***]		

Pricing Assumptions

- Total price includes all associated labor for each activity in the Project Scope.
- Regulatory services are excluded from this SOW.

6. Key Assumptions and Additional Terms

A. Equipment Performance Qualification (PQ) and Process Performance Qualifications (PPQ) are excluded from this SOW and will be included in a separate contract. The equipment PQ will occur in parallel with subsequent manufacturing batches (to be defined) prior to clinical/commercial manufacturing.

- B. Lonza's Executive Committee has approved this Project prior to the Effective Date. Parties shall use reasonably commercial efforts to sign this SOW A-4 by [***].
- C. All Services performed under this SOW may be performed by Lonza, by Lonza's Affiliates, or by any Third Party contractor acting on Lonza's behalf.
- D. Fees for the Services rendered under this SOW A-4 will not exceed \$[***] USD (fees for the Project will not exceed \$[***] USD including the \$[***] USD in SOW A-3) without prior written approval from Altimmune. Lonza shall provide a written justification to Altimmune for any fees in excess of this amount and such overruns will only be reimbursed by Altimmune if they are necessitated by a Change Order to this SOW and are approved by Altimmune in writing prior to being incurred by Lonza; otherwise, Lonza shall bear all such overruns at its sole cost and expense.
 - i. As noted herein, any significant modifications to the design of the Project, process, or equipment list may result in a change to the Project cost. Any increase in costs as a result of such changes shall be borne by Altimmune and shall be documented in a Change Order.

7. Estimated Project Timeline

Services under this SOW are expected to commence on or about the Effective Date and continue leading up until the start of GMP manufacturing. The Term of this SOW shall remain active in accordance with the Term section below.

Completion of construction includes Operational Qualification (OQ) of the suite including all utilities, [***] equipment IOPQ, and completion of EMPQ. Project completion or completion of the SOW is defined as completion of the IOPQ and EMPQ reports.

8. Project Team

The project team will meet on a regular basis, as needed, but not less than every 2 weeks either in person or by teleconference, to review data and make directional changes if necessary in order to facilitate success and meeting the estimated timeline as defined. Altimmune will receive regular updates (weekly or as needed) via teleconference regarding the above estimated timeline. LONZA will manage the project team at the operational level to make commercially reasonable efforts to ensure there is limited turnover within the project team.

9. Term and Termination

The term of this SOW will commence on the Effective Date and will continue up until the start of Engineering Runs ("the Term"), unless terminated prior to that date as provided in this section (Term and Termination).

This SOW is non-cancellable except in the following instances:

A. **Termination of Product:** If Altimmune terminates due to Altimmune's termination of the Product, Altimmune will pay to LONZA a cancellation fee [***] (the "Cancellation Fee"). The invoice for the Cancellation Fee shall reflect the amounts already paid by Altimmune to LONZA under the Payment Schedule.

In the event of such a termination, if LONZA contracts a replacement project with another customer for the Suite within 12 months, LONZA shall reimburse Altimmune for [***] of the price Lonza paid to equipment vendors for Altimmune funded equipment that can be utilized for the other

customer. The estimated cost of equipment is approximately \$[***], however for the purpose of reimbursement, the actual equipment costs will be reconciled by invoices from equipment vendors.

B. **Termination due to Material Breach:** Either Party may terminate this Agreement, by written notice to the other Party, for any material breach of this Agreement by the other Party, if such breach is not cured within thirty (30) days after the breaching Party receives written notice of such breach from the non-breaching Party; provided, however, that if such breach is not capable of being cured within such thirty-day period and the breaching Party has commenced and diligently continued actions to cure such breach within such thirty-day period (except in the case of a payment default) the cure period shall be extended to 180 days, so long as the breaching Party is making diligent efforts to do so. Such termination shall be effective upon expiration of such cure period. The effect of a termination for an uncured material breach by Lonza shall be governed by Section 14.5 of the Master Services Agreement.

In the event of an uncured material breach by Altimmune, Altimmune will pay to LONZA a cancellation fee [***] (the "Cancellation Fee"). The invoice for the Cancellation Fee shall reflect the amounts already paid by Altimmune to LONZA under the Payment Schedule.

For the avoidance of doubt, notwithstanding anything else in the Agreement, in the event of a conflict between the terms of this section (Term and Termination) and the Agreement, the Parties hereby agree that the terms of this section (Term and Termination) shall control.

10. Suspension or Delay

In the event of any suspension or delay (i) caused or requested in writing by Altimmune, (ii) caused by a delay in the Altimmune provided material, (iii) caused by a delay of materials procured or intended to be procured by Lonza (other than for Lonza negligence), or (iv) caused by a delay in subcontracted Services,), and upon receiving prompt written notice thereof, Altimmune will pay all reasonable costs incurred by LONZA during the suspension or delay, including without limitation, LONZA's out-of-pocket expenses related to the purchase of unmarketable materials which have become unusable by reason of such suspension or delay, all non-cancellable commitments which incur costs during the suspension or delay, labor charges, suite fees for suites previously reserved that cannot be reallocated, and all work in process including all professional services rendered through the term of suspension or delay. For all other delays outside of the reasonable control of either Party (despite exercising commercially reasonable efforts), the Parties shall share in the costs fifty / fifty incurred as a result of the delay or suspension. Within 30 days of the end of each calendar month during the duration of the suspension or delay, LONZA shall submit an invoice for such costs.

Suspensions or delays may be withdrawn by written notice from Altimmune, specifying the effective date and scope of the withdrawal, provided that any date to restart LONZA's performance hereunder shall be mutually agreed to by the Parties.

11. List of Attachments

Attachment 1: Process Flow Diagram

Attachment 2: Process Specific Equipment

12. Key Contact Information

Any supplemental information required in addition to this SOW should be addressed to the following contact:

[***]

[***]

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IN WITNESS WHEREOF, the parties have executed this SOW as of the Commencement Date signed by the parties hereto.

ALTIMMUNE INC.

By: <u>/s/ Vipin Garg</u>

Name: Vipin Garg

Title: President and CEO

Date: March 8, 2021

LONZA HOUSTON INC.

By: <u>/s/ Thomas Fellner</u>

Name: Thomas Fellner

Title: VP, Global Head of Sales and Program Management

Date: March 9, 2021

Attachment 1: Process Flow Diagram

[***]		
[***]		
[***]		
[***]		
[***]		
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Attachment 2: Process Specific Equipment

[***]

Certification of Principal Executive Officer Pursuant to SEC Rule 13a-14(a)/15d-14(a)

I, Vipin K. Garg, certify that:

- 1. I have reviewed this report on Form 10-Q of Altimmune, Inc. for the period ended March 31, 2021;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: May 17, 2021

/s/ Vipin K. Garg

Name: Vipin K. Garg Title: President and Chief Executive Officer (Principal Executive Officer)

Certification of Principal Financial Officer Pursuant to SEC Rule 13a-14(a)/15d-14(a)

I, Will Brown, certify that:

- 1. I have reviewed this report on Form 10-Q of Altimmune, Inc. for the period ended March 31, 2021;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: May 17, 2021

/s/ Will Brown

Name: Will Brown Title: Chief Financial Officer (Principal Financial Officer)

Certification Pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code

In connection with the quarterly report on Form 10-Q of Altimmune, Inc. (the "Company") for the period ended March 31, 2021, as filed with the Securities and Exchange Commission (the "Report"), I, Vipin K. Garg, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934.

2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Vipin K. Garg Vipin K. Garg President and Chief Executive Officer May 17, 2021

A signed original of this written statement required by Section 906 of the Sarbanes-Oxley Act of 2002 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

This certification is being furnished pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, or otherwise subject to the liability of that section. This certification will not be deemed to be incorporated by reference into any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934.

Certification Pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code

In connection with the quarterly report on Form 10-Q of Altimmune, Inc. (the "Company") for the period ended March 31, 2021, as filed with the Securities and Exchange Commission (the "Report"), I, Will Brown, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934.

2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Will Brown Will Brown Chief Financial Officer May 17, 2021

A signed original of this written statement required by Section 906 of the Sarbanes-Oxley Act of 2002 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

This certification is being furnished pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, or otherwise subject to the liability of that section. This certification will not be deemed to be incorporated by reference into any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934.